

February 6, 2019

Andrew Guy, CEO
Calista Board of Directors
5015 Business Park Boulevard, Suite 3000
Anchorage, Alaska 99503

Dear Andrew and Calista Board of Directors:

We are indigenous women of the Calista Region with strong physical, emotional, and spiritual ties to the people and the land. We are also Calista shareholders who are concerned with the development of the Donlin gold mine and how that will impact our salmon-spawning river. We are in fear of losing our way of life with what is proposed to be the largest open pit mine ever developed.

The Kuskokwim River is a lifeline for so many communities in this region, and it is our responsibility to protect and care for the river and surrounding lands and the food it provides. Almost every day of the year you can walk by the river in Bethel and see people fishing off the seawall, setting nets for lush and whitefish, and in the summer dipping for smelt. This food, gathered from all over the Y-K Delta, is shared with all of you and many others who live outside the region. Harvesting, preparing, and sharing these foods has been part of the Yup'ik way of life from time immemorial. We continue this tradition not only for our children's survival, but for the survival of future generations as well. It is the responsibility of all of us to ensure that these traditions can be practiced decades from now. We know you love the region just as we do, and hope you understand why we are opposed to this development.

We understand the need for economic development in this region. We have family members living in villages where it's hard to find steady paying jobs. We want economic opportunities for all of our families, but not opportunities that will put fish, moose, caribou, seal, walrus, berries, and birds at risk. We know it is a challenging task for Calista staff and board members to resolve economic issues in this region, but with more shareholder involvement we believe there are other solutions that will not put our subsistence way of life at risk. Many studies have shown how good our first foods are for us; it would be a huge disservice to future generations to deny them of their right to those foods. Our elders before us have sustained our way of life and stressed the importance of protecting it; it is now our turn as the upcoming generation of elders to ensure that our children have their traditional foods, which is an integral part of our culture.

We do not believe that enough information has been shared with communities about this project. The Calista Board must address what could or will happen to our waters and lands as a result of the development of this mine. Communities also need to know about potential failures of the tailings dam that would create a toxic environment for our people. How far will tailings move if there is an overflow of 10% of them when the mine is 5 years into operation, or 15 years into

operation? What emergency communication is in place if there is a break in the dam? Can the tailings, if they reach the river, be cleaned up? We are also concerned that the mine is designed to flush contaminants from the Waste Rock into the open pit, forever, and that water will need to be treated forever. We are concerned about whether we will have any say in decisions. We are concerned about how we will know if our foods are safe. We ask the Board to be open and honest about the hazards of this mine.

We are daughters, mothers, grandmothers, aunties, nieces, cousins, and wives. We know subsistence gathering is as important to you as it is to those of us who live in this region. We urge you to revisit the Donlin gold mine and put it to a vote of the shareholders. We look forward to working with you on this matter. Quyana for your time, and all the work you do for the people of this beautiful region.

Respectfully,

1. Beverly Kikikaaq, Hoffman, Bethel
2. Yuktaq Fannie Black, Bethel
3. Cakicaq Jean Simon, Bethel
4. Katie Nick, Russian Mission
5. Regina Randall, Holy Cross
6. Jean Mute, Bethel
7. Alissa Rodgers, Bethel
8. Sophie Anvil, Bethel
9. Olga Alexie, Mountain Village
10. Danielle K. Asiksik, Bethel
11. Elliemae Charles, Kipnuk
12. Carol Hunter, Bethel
13. Jessica Alexie, Quinhagak
14. Olga Engebret, Bethel
15. Heather A. Henderson, Bethel
16. Josephine Andrew, Bethel
17. Sadie Lazano, Kongiganak
18. Charlene Nicori, Quinhagak
19. Agnes Aloysius Hoffman, Upper Kalskag
20. Mary Brink, Kasigluk
21. Vera Wuya, Eek
22. Pauline A. Bially, Mountain Village
23. Fannie Smith, Quinhagak
24. Lillian Lliabon, Akiak
25. Monica Sheldon, Alakanuk
26. Mary E. Tunuchuk, Cheforak
27. Esther Green, Bethel
28. Dana Henry, Quinhagak
29. Eula David, Scammon Bay
30. Lynda Bender, Aniak
31. Mary Beaver, Kasigluk
32. Kristine Nicori, Quinhagak
33. Susie Mute, Kongiganak
34. Arlene Shimanak, Goodnews Bay
35. Greta Clark, Wasilla
36. Yvonne Jackson, Bethel
37. Emma Fullmoon, Quinhagak
38. Janessa Esquible, Bethel
39. Danielle M. Moss, Bethel
40. Melissa Nicori, Kwethluk

41. Lillie Stepan, Quinhagak
42. Staretta Abdiu-Lucas, Bethel
43. Anna May Tinker, Bethel
44. Pauline Echuck, Goodnews Bay
45. Jackie Nicori, Quinhagak
46. Elizabeth Martz, Bethel
47. Rainy Diehl, Aniak
48. Esther Donhauser Diehl, Stony River
49. Dana Diehl, Aniak
50. Deanna Price, Anchorage
51. Nikki Pollock, Bethel
52. Roberta Gregory, Bethel
53. Kathleen Kline Leu, Willow-Bethel
54. Aryak Lucy Andrew, Kwigillingok
55. Ruth Imagalrea, Hooper Bay
56. Andy Hunt, Mekoryuk
57. Maria Steppenback, Kwethluk-Anchorage
58. Dena M. Drake, Fort Yukon-Bethel
59. Mussy Chingliak, Bethel
60. Elizabeth "Dit" Hoffman, Bethel
61. Ella Kinagak, Bethel
62. Bertha "Bea" Kristovich, Bethel-Napaimute
63. Nita Rearden, Kotlik-Bethel-Homer
64. Aryak Kathleen Simon, Tuntutuliak
65. Shenai Simeon, Aniak
66. Alice Julius, Goodnews Bay
67. Akalleq Andrea Sanders, Anchorage
68. Lucy Simeon, Chuathbaluk
69. Sophie Evan, Napaskiak
70. Francine Kvamme, Aniak
71. Celeste Adkins, Aniak
72. Katie Rhoel, Bethel
73. Nikki Micheals, Toksook Bay
74. Selena Kalistook, Bethel
75. Melanie Fredericks, Bethel
76. Kelsey Ciugen Wallace, Bethel
77. Sabai Rhonda Simon, Tuntutuliak
78. Pauly Ayojak, Goodnews Bay
79. Fannie Moore, Quinhagak
80. Vivian Alikar-Glore, Toksook Bay
81. Maxine Corapi, Palmer
82. Marilyn Johnston, Bethel
83. Jonica Thomas, Bethel
84. Zoya Jenkins, Napaskiak
85. Valerie Thomas, Bethel
86. Pauline Thomas, Akiak
87. Verna Nicholai, Akiak
88. Katherine Egoak, Bethel
89. Miranda Strauss, Kongiganak
90. Arra Ina Marie Hunter, Bethel
91. Adrienne Welch, Bethel
92. Catellag Ardyce Turner, Bethel

93. Ally Amik, Bethel
94. Roxanne Evan, Aniak
95. Olinka Breaux, Bethel
96. Shiela Henrickson-Davis, Bethel
97. Tiffany Bender, Aniak
98. Dyane Green, Bethel
99. Debra Samson, Bethel
100. Sarah Engebreth, Bethel
101. Carey Atchak, Bethel
102. Casey Tugkar McDonald, Bethel-
Anchorage
103. Kathleen Naneng, Bethel
104. Stephanie Butte, Bethel
105. Jackie Hoffman, Bethel
106. Eva Hoffman, Bethel
107. Dolly Angstman, Bethel
108. Melvina Kinegak, Bethel
109. Leandra Strauss, Kongiganak
110. Deborah Michael, Bethel
111. Marieann Norcross, Bethel
112. Denise Kinegak, Bethel
113. Genevieve Maczynski, Bethel
114. Carol Samuelson, Bethel
115. Mary Laroux, Bethel
116. Hazel Chaney, Bethel
117. Marjeannie Fisher, Bethel
118. Marie Kupanoak, Bethel
119. Alaina Ctibor, Anchorage
120. Nanugak Jean Ivon, Kongiganak
121. Ann Koester, Bethel
122. Loubova Powers, Sleetmute
123. Lorraine Mellick-Mihaljevic,
Sleetmute-Lacey Washinton
124. Anastasia Evangelista, Tacoma
Washington - Sleetmute
125. Madison Mellick, Sleetmute
126. Melanie Ann Charles, Bethel –
Anchorage
127. Chelsea Hoffman, Bethel
128. Leanna, Aanaq Isaac, Bethel
129. Molly Sakar, Crooked Creek-
Anchorage
130. Kurin Miller-Lacey, Washington-
Sleetmute
131. Marjorie Mellick, Sleetmute
132. MaryLee Willis-Stony River
133. Marie Yako, McGrath- Sleetmute
134. Olga Pepperling, Crooked Creek
135. Sandra Gregory, Sleetmute
136. Linda Evangelista, Kent, Washington
-Sleetmute
137. CC: Donlin Gold
138. Elected Officials
139. KYUK
Delta Discovery
140. Anchorage Daily News
141. Merna Wharton, Akiachak-Fairbanks
142. Mary Herrera Matthias-Bethel
143. Marla Fairbanks
144. Agatha John-Shields, Toksook-
Anchorage
145. Darlene Holmberg-Aniak
146. Barb Ulroan, Napaskiak
147. Julia Sipary, Napaskiak
148. Nicole Beaver, Bethel
149. Lillian John Kiunya, Kwigillingok
150. Irene Wassillie, Napaskiak
151. Alexia Wassilie, Napaskiak
152. Mary Carl, Anchorage
153. Theresa Evan, Marshall
154. Clara Flynn, Cheforak
155. Crystal Lee Richardson, Springfield
Oregon
156. Caroline Hoover, Kasigluk
157. Janet Bavilla, Platinum
158. Mary Bavilla, Platinum
159. Alice Mathlaw, Mountain Village
160. Cathy Wold, Bethel
161. Melissa Laroux, Bethel

- 162.Xenia Ashepak Nicori, Kwethluk
163.Sandra Gilbert, Soldotna
164.Carolyn McLaurin, Bethel
165.Sharon Williams, Napaskiak
166.Val Pingayaq, Chevak-Fairbanks
167.Allison Dahl, Bethel-Fairbanks
168.Marty Hintz, Bethel-Fairbanks
169.Hilary Jung, Bethel
170.Mary Laroux, Bethel
171.Margaret Guinn Kormendy, Dawson City, Yukon
172.Frances Lynn Aitken, Dawson City, Yukon
173.Shauna Marie Kormendy, Dawson City, Yukon
174.Katherine Evon, Akiachak-Bethel
175.Mary Twito, Bethel
176.Anna Kinegak, Bethel
177.Pauline Boratko, Bethel-Kalskag
178.Tracy Beans, Bethel-
179.Agrafina Baugh, Bethel
180.Dana Demientieff, Bethel
181.Nikki Corbett, Bethel- Soldotna
182.Sydney Corbett, Bethel-Soldotna
183.Anna Jackson-Kasayulie, Bethel-Kwethluk
184.Arlene M Rost, Anchorage
185.Karen McIntyre-Akiak-Sitka
186.Kristi McEwen, Fairbanks-Bethel
187.Bernice Albright, Wasilla
188.Jamie Evans, Bethel
189.Ria Kline, Bethel-Eagle River
190.Anna Davidson, Tuluksak-Rainbow Valley
191.Genevieve Maczynski, Bethel
192.Connie Venes Sankwich, Bethel
193.Agnes Gregory, Bethel
194.Alexandra Berlin, Bethel
195.Kimberly Smith, Bethel
196.Keilani Smith, Bethel
197.Harper Smith, Bethel
198.Eva Smith, Bethel
199.Courtney Williams, Bethel
200.Loni Hoover, Eek
201.Rhonda Peltola, Anchorage
202.Kristi Evans, Bethel
203.Anna Nook Morgan, Kalskag-Juneau
204.Gwendolyn B. Street, Bethel
205.Dendra Martin, Bethel
206.Anne Marie O. Nicolai, Kwethluk
207.Olga Mesak, Oscarville
208.Alice Fitka, Tuntutuliak
209.Carla Suskuk, Kwethluk-Bethel
210.Elizabeth Dillon,Kwethluk
211.Casey Mildred Kammeyer, Bethel
212.Robyn Turner, Bethel
213.Bristen Dostert, Bethel
214.Jackie Katrina Tinker, Bethel
215.Macey Tengmiayaaq Langlie, Bethel
216.Cynthia Hautala, Kwethluk-Nenana
217.Margie Jackson Crow, Kwethluk-Anchorage
218.Antonia Hayward, Bethel
219.Clara R Wassillie, Bethel
220.Gabriella Asicksik, Bethel
221.Ruth Alirkar, Toksook Bay-Bethel
222.Tamika Waska, Emmonak Alaska
223.Jaydene Andrews, Emmonak
224.Sirena Soots, Bethel-Anchorage
225.AnnaMae Moses, Akiachak
226.Helen Vanderpool,McGrath
227.Kathleen Andrews, Emmonak
228.Kaylyn Dee Andrews, Emmonak
229.Cecelia M Andrews, Emmonak
230.Dawn Samuelson, Bethel-Anchorage
231.Marina Crow, Bethel
232.Bertha Murphy, Emmonak
233.Angela Kamkoff, Emmonak
234.Kelly O'Brien, Bethel
235.Bedushia Nicholi, Lower Kalskag
236.Karen Tikiun Thompson, Bethel
237.Kaylee P Thompson, Bethel
238.Sophie Pinder, Kwethluk-Anchorage
239.Cynthia Allen, Bethel

- 240.Deanna Trammell, Bethel
241.Amber Kvamme, Kalskag-
Anchorage
242.Ida Williams, Kalskag-Anchorage
243.Sarah Keene, Bethel
244.Brianna Sherer, Anchorage
245.Danielle Lowery, Bethel
246.Matushka Olga Fisher, Kwethluk-
Napaskiak
247.Sophia Cassian, Kwethluk-
Napaskiak
248.Emelia Fisher, Kwethluk-
Napaskiak
249.Maxine Carl Paul, Kipnuk
250.Olinka Lawrence, Kwethluk
251.Sharon Williams, Napaskiak
252.Philomena Keyes, Kotlik, AK
253.Magaret Ayapan, Bethel
254.Sally Nukwak,Kongiganak-
Manokotak
255.Karen Samuelson,Bethel-
Anchorage
256.Oliane Kameroff, Napaskiak
257.Deserie Bond
258.Jessica Lewis-Nicori, Chefornak
259.Martha Guest Beaver, Bethel
260.Heather Navrot, Aniak
261.Nina Nick, Akiachak
262.Evelyn Agnus, Chefornak
263.Raini Kinegak, Akiachak
264.Lavina Tony, Kotlik
265.Veronica Simons, Toksook
266.Bonnie Gregory, Bethel-Anchorage
267.Anna Morgan, Kalskag-Juneau
268.Rhonda Peltola, Bethel-Anchorage
269.Linda Solomon, Platinum-Soldotna
270.Annie Wassillie, Quinhagak-
Anchorage
271.Dorothy Kolerok, Mekoryuk
272.Lolly Carpluk,
273.Fannie Evon, Napaskiak
274.Karen Lomack, Akiachak-
Anchorage
275.Shelley Rose Zazueta, Bethel
276.Allison Lena Claire Kormendy,
Dawson City, Yukon
277.Kathrine T. Guinn, Bethel
278.Nellie I Kameroff, Bethel
279.Margaret Fitka, Kwethluk
280.Carmen Pitka-Bethel
281.Olivia Piiyuuk Shields, Toksook
Bay-Anchorage
282.Martha Paul, Kipnuk
283.Jacquie Nicolai,Bethel
284.DoraAnn Kozevnikoff, Akiak
285.Faith A. Ivanoff, Atmauthluak
286.Carla Ivanoff, Atmauthluak
287.Katie George, Akiachak
288.Shannon Steven, Atmauthluak
289.Ina Steven, Atmauthluak
290.Stephanie Ivan George, Akiak
291.Anna L Ivan, Akiak
292.Cecelia Tacuk Martz, Chevak,
Bethel, Anchorage
293.Grace David, Kongignak
294.Zena Peter, Akiachak-Anchorage
295.Laura Kolerok, Mekoryuk
296.Brenda George, Bethel
297.Norma Jean Charlie-Runfola,
Fairbanks
298.Janice Young, Bethel-Anchorage
299.Kiley Twito, Bethel
300.Darlene Mojin , Bethel
301.Jaclyn Cabales, Bethel, Wassila
302.Marilyn Bergeron, Napaskiak
303.Judy Horn, Bethel
304.Evelyn Pensgard, Bethel
305.Doris Yuki Mute, Bethel
306.Bonnie Poe, Bethel
307.Amira Martz, Anchorage
308.Fannie E. Joshua , Quinhagak-
Anchorage
309.Jennifer Alt, Fairbanks
310.Billy Jean Stewart, Kalskag
311.Roxanne Saddler, Bethel
312.Joanne Jackson, Kwethluk

Calista Men Supporting Calista Women

David Simon, Bethel
Lawrence Carl, Kipnuk
Kevin Smart, Napaskiak
Patrick Cyril, Napaskiak
Anders Wassillie, Napaskiak
Allen Dahl, Bethel
Henry Bavilla, Platinum
Sam Samuelson, Bethel
Ignace Matthias, Bethel
Gerald Demientieff, Bethel
Dylan Laroux Demientieff, Bethel
Cody Laroux Demientieff, Bethel
Jeff Evon, Bethel
Colin McDonald Bethel,
Bic Wassillie, Napaskiak,
Nicholas Adrian Rae Malvich
Mark Moyle, Platinum
Glen Moses, Bethel
Iyana Dull, Bethel
Charles Laroux, Bethel
Peter Alexander, Edmonton
Willie Pitka, Kalskag
Zach Kalistook, Bethel
Jeff Venes, Bethel
Gene Chaney Sr., Bethel
Leonard Samuelson, Bethel
Jeff Paul Hoffman, Bethel
Alex Berlin, Bethel

Peter Evon, Bethel
Pete Hill, Guardian Beth Rearden Hill,
Kokhanok, Alaska
Connor Rommer, Guardian, Bethel
Rearden Hill, Kokhanok, Alaska
Vernon Kylook, Bethel
Andrew Alexie, Tuluksak
Ethan Waska-Horn, Emmonak
Darren Hootch, Emmonak
Paul J Rosado II, Sleetmute-Los
Angeles
Jeremiah Andrews, Emmonak
Alfred Andrews, Emmonak
Willie Andrews, Emmonak
Calvin Charles, Akiak
Matthew Thompson, Bethel
Isaac Kalistook, Bethel
Fathr Vasily Fisher, Kwethluk-
Napaskiak
Phillip Fisher, Kwethluk-Napaskiak
Charles Zachery Guest, Bethel le
Joseph Fisher, Kwethluk-Napaskiak
Joe Evon, Napaskiak-Kodiak
Howard Paul, Kipnuk
Michael Demandel, Aniak
Andrew Kiunya, Kwigillingok
Fritz George, Akiachak
Harold Azean, Kongiganank
Robert Otto, Kongiganak
David Sparck, Bethel
Jack Stewart, Goodnews
Eddie Moses, Akiachak
Carl Moses, Akiachak
Michael Moses, Akiachak
Daniel Moses, Akiachak
James W. Moses, Akiachak
Jeffery White, Marshall
Crim Y Phillips, Chauthbaluk-Aniak
Wtrey Lyken,
Henry Simons, Toksook
Jonathan Kiunya, Kwigillingok
Bill Alstrom, Andreafski
Chase Nicolai, Bethel
Novah Nicolai, Bethel
Tyler Steven, Atmauthluak
Andrew Steven, Atmauthluak

Evan Karl, Deering
*William Alexie, Chauthbaluk,
Dillingham
Fred J. Joe, Nightmute
Wassilie Waska, Bethel
Hubert Angaiak Bethel
Justin Hooper, Bethel
Brent Beans, Mountain Village-Bethel
Julien Jacobs, Bethel
Ignatius K. George
Larry Black, Bethel
Joseph Twito, Bethel
Nicholas Twito, Bethel
Lewis Pavila, Kwethluk-Tunt
Gary Poe, Bethel
Fred Joe, Nightmute
**Calista Men Supporting Calista
Women**
Louie Kinegak, Akiachak
Teddy Sipary, Napaskiak-Toksook
Pavilla T Bayayok, Bethel

Sarah Angstman, Bethel
Elin McWilliams, Bethel
Melanie Demientieff, Anchorage
Beverly Chmielarczyk, Bethel
Marybeth Whalen, Bethel
Ryan Rammell, Bethel-Anchorage
Jessica Clarkson, Palmer
Megan Newport
Mario Gutierrez, Bethel
Jerry Domnick, Bethel
Vivienne Bell, Kasilof

**Non-shareholders who support the
letter**

Diane McEachern , Bethel
John McDonald, Bethel
Amber Jones, Bethel
Myron Angstman, Bethel
David Diehl, Aniak
Barb Carlson, Sleetmute
Anne Kosacheff, Bethel
Matt Scott, Bethel
Emerie Fairbanks, Aniak
Kathy Hanson, Bethel
Patricia Hensch, Bethel
Rick Hanson, Bethel
Terryl Miller Sky, Bethel
Greg McIntyre, Bethel-Sitka
Madelene Reichard, Bethel
Suzanne Angstman, Bethel
Elizabeth Wonser Betz, Bethel
Emma Reichard, Bethel
Debra Reichard, Bethel
Lily Reichard, Bethel
Ben Kuntz, Bethel